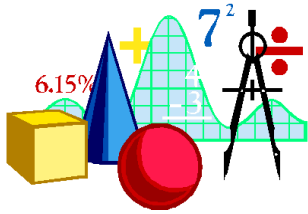


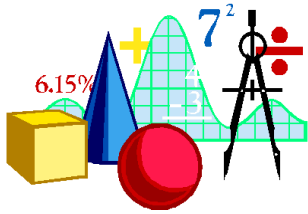
McKinney Associates Capabilities Discussion of System Models & Modeling, Simulation & Analysis (MS&A)

14 January 2016



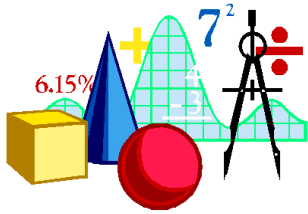
McKinney Associates Overview

- ❑ McKinney Associates has been providing innovative, optimized modeling, simulation & analysis (MS&A) solutions for complex systems since 1993. Leon McKinney, the founder and president of McKinney Associates, has 34 years of experience in system concept synthesis, design, performance assessment, optimization, and mission analyses, including significant work on classified projects. He had an 11-year career with McDonnell Douglas Space Systems in California before founding McKinney Associates in 1993.
- ❑ Mr. McKinney has participated on a wide range of advanced projects, with an emphasis on space access and hypersonics programs, including AMLS, TAV, Copper Canyon, NASP, STAS, ALS, NLS, ABLV, SLI, RMLS, NGLT, CAV, X-43, X-51, FALCON, HIFIRE, ALASA, TBG, XS-1 and others
- ❑ Mr. McKinney has also participated on a wide range of strategic and tactical projects for the Department of Defense, the National Reconnaissance Organization, the Ballistic Missile Organization, and the Strategic Defense Initiative, including Shuttle, Shuttle Launch Dispenser, Peacekeeper, SICBM, Trident, AMaRV, DSV, HEDI, Smart MaRV, MSTART, and many classified programs. Mr. McKinney has also been involved in a number of other national security projects, including support of National Intelligence Estimate and Foreign Technology Assessment activities.



McKinney Associates Overview

- ❑ **Mr. McKinney currently provides system analysis support to many government agencies and contractors, and served as Executive Director of the first US Hypersonics Industry Team from 2009 thru 2011, an industry consortium that promoted development of high-speed systems for the U.S**
- ❑ **McKinney Associates' regular interaction with federal executive branch agencies including the Executive Office of the President, Department of Defense and NASA, as well as the members and committee staff of the Congress allows timely programmatic and policy assessments to clients.**
- ❑ **In addition to our aerospace and defense experience, McKinney Associates also has extensive experience in environmental & regulatory affairs and public works engineering. McKinney Associates MS&A projects involving storm water and flood control systems has resulted in savings of millions of dollars for local governments – one MS&A project alone saved over \$35 million, 90% of the original estimated cost.**



McKinney Associates Overview

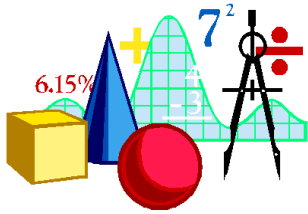
□ McKinney Associates' primary areas of MS&A have been:

■ Traditional system performance modeling & optimization

- Assemble and/or develop vehicle models (weights, aero, propulsion, guidance, etc)
- Assemble and/or develop vehicle & mission constraints models (boundary conditions, in-path static or dynamic, roving events, etc)
- Optimize performance (range, weight, cost, etc) – “Point Designs” – using traditional system performance tools (OTIS, POST, GVSIM, NPSS, etc.)

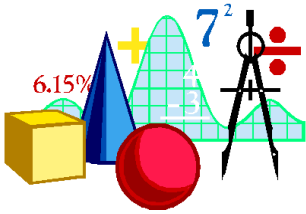
■ N-Dimensional Design Space modeling & optimization

- Assemble and/or develop vehicle models (weights, aero, propulsion, guidance, etc)
- Assemble and/or develop vehicle & mission constraints models (boundary conditions, in-path static or dynamic, roving events, etc)
- Optimize performance (range, weight, cost, etc)
- THEN – create N-dimensional Response Model(s) (RMs) that allow targeting for the overall “best” class of system concept answers – NOT point-designs but concepts that incorporate trades of technology vs cost- and schedule-risktion
- Tools used include SAS-JMP, @Risk, Evolver, Genetic Algorithms (Gas), and proprietary algorithms



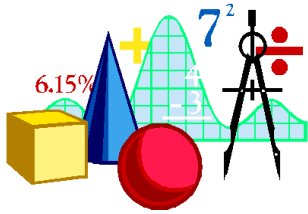
Response Models (RMs)

- ❑ RMs Are Mathematical Models Of Complex Physical Systems That Replicate Results Of Simulation Of The Physical Systems
- ❑ RMs Provide System Sensitivities To Changes In Design Variables But Serve A Broader Purpose
- ❑ RMs Capture The Characteristics Of A Physical System As A Mathematical System So That Various Numerical Analysis Methods Can Be Applied
 - Different from just running a large number of simulation cases, which typically result in determining system responses via nth-order interpolation table-lookup
 - RMs provide equations for system responses to design variables changes
- ❑ Ideally, RMs Allow Avoiding Running Large Numbers Of Simulation Cases - Beyond 2-3 System Design Variables, The Number Of Cases Required For Sufficient Fidelity Rises Geometrically:
 - $NC = NVPDV \wedge NDV$, where NC = number of cases, NVPDV = number of values per design variable, NDV = number of design variables
 - For 2 design variables, if the goal is to produce a matrix of cases for interpolation with reasonable fidelity, at least 5 values for each design variable should be used
 - For 2 design variables the number of required cases is 25 ($NC = NVPDV \wedge NDV = 5 \wedge 2 = 25$)
- ❑ For Example, A 5-Design Variable System Model With 5 Values For Each Design Variable, The Number Of Cases is $5 \wedge 5$ or 3,125 Cases
- ❑ But More Important Than Reducing The Number Of System Simulation Cases Is That RMs Provide Insight Into N-Dimensional Design Space Topology And Allow A Wide Variety Of Numerical Analysis Methods: Constrained Optimization Techniques w/ Cost & Penalty Functions , etc.



RMs and MS&A Interactions

- ❑ **RMs Tend To Evolve During MS&A Studies:**
 - ❑ **System models, with design parameters and their ranges, and system model responses almost always change as the study progresses**
 - ❑ **Key is learning how to fine-tune response model design parameters to efficiently produce high-fidelity response models to which application of numerical analysis methods is straight-forward**
 - ❑ **McKinney Associates uses Central Composite Design (CCD), Neural Network Designs (NND) RMs and RMs developed using proprietary algorithms**
- ❑ **CCDs produce response equations which are 2nd-degree polynomials of all the design variables**
- ❑ **NNDs produce response equations which are 1st-degree linear combinations of transcendental "Squish" functions, where each $\text{Squish}(X) = 1 / \{ 1 + \exp(-X) \}$, and the X is in turn a linear combination of all the design variables**
- ❑ **Sometimes CCDs and NNDs fail to provide system response models with the desired fidelity – Then models are developed for all combinations of all design variables**
- ❑ **Proprietary algorithms can be brought to bear on the problems**



Representative Analysis Results

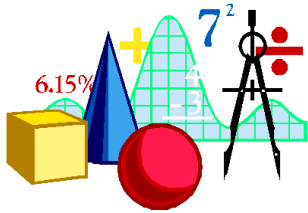
3-Stage Missile Range

■ Neural Network Range Response Equation

- To achieve adequate fidelity, the neural network required 12 “hidden nodes” (one of the key parameters in neural networks that control fidelity)
- The 12 “hidden nodes” represented by 12 Squish functions (:H1 Formula, :H2 Formula, :H3 Formula, etc)
- The Range Response Eqn is a linear combination of the 12 Squish functions

Range Response Eqn (Neural Net Model) =	$ \begin{aligned} &(1.02445193353531 + 0.938555018969049 * :H1 Formula + - \\ &2.49970906621305 * :H2 Formula + -0.631407253209197 * :H3 Formula \\ &+ 0.344985129548897 * :H4 Formula + 0.72655209625983 * :H5 \\ &Formula + 0.223993766954954 * :H6 Formula + 0.905576360109712 * \\ &:H7 Formula + -0.161477064241789 * :H8 Formula + - \\ &0.665053318232658 * :H9 Formula + 1.26116221173489 * :H10 \\ &Formula + 0.315009651193269 * :H11 Formula + -0.539715999014605 * \\ &:H12 Formula) * 1511.74357113955 + 2315.3222222222 \end{aligned} $
---	--

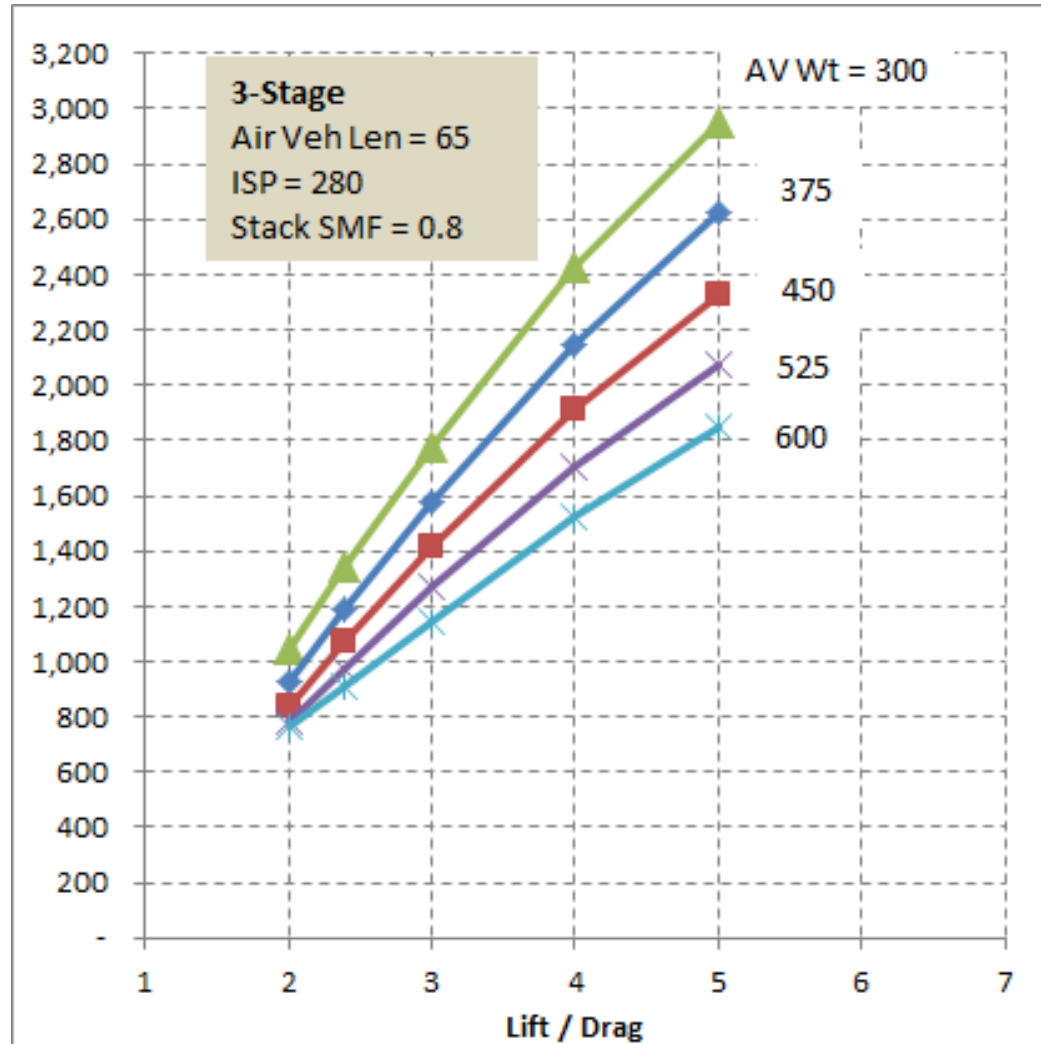
H1 =	$ \begin{aligned} &\text{Squish}(0.614950204999226 + 0.29408719765595 * ((:AirVehWt - 450) / \\ &120.141426095044) + 0.295668858478454 * ((:AirVehLen - 65) / \\ &8.00942840633627) + 0.32838488311483 * ((:CDfactor - 0.835485) / \\ &0.28678959823148) + 1.68075139058011 * ((:CLfactor - 1.4662145) / \\ &0.503294459840257) + -0.403885592986331 * ((:Stacklsp - 280) / \\ &24.0282852190088) + -0.634700770705714 * ((:StackSMF - \\ &0.799999999999999) / 0.0800942840633628)) \end{aligned} $
------	--

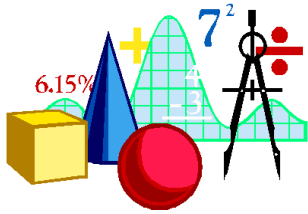


Representative Analysis Results

3-Stage Missile Range

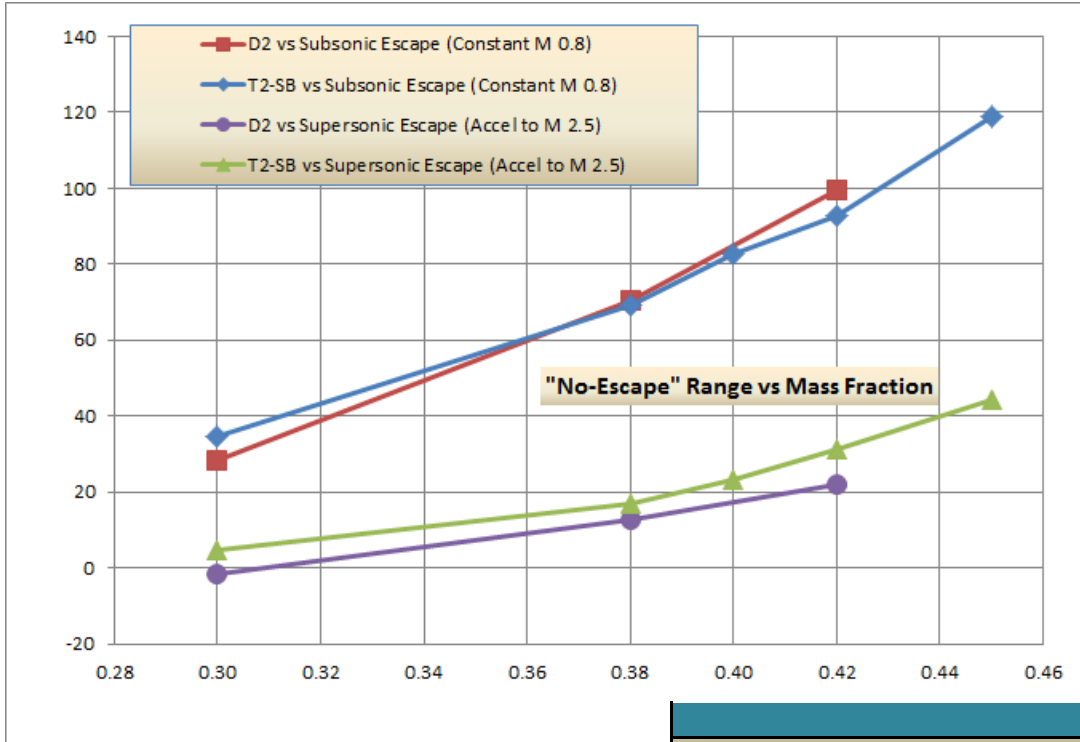
Range as
 f(AV Weight & L/D)
 Stack ISP & SMF Fized
 AV Length Fixed



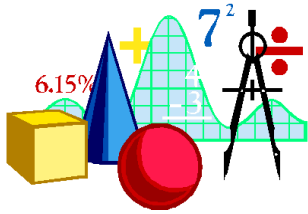


Representative Analysis Results

A2A Missile vs A/C "No-Escape"



"No-Escape" Range							
Subsonic Escape (Const M 0.8)				Supersonic Escape (Accel to M 2.5)			
D2 AMRAAM-Like		T2-Strongback		D2 AMRAAM-Like		T2-Strongback	
Propellant Fraction	NE Range	Propellant Fraction	NE Range	Propellant Fraction	NE Range	Propellant Fraction	NE Range
0.30	28.34	0.30	34.48	0.30	(1.56)	0.30	4.92
0.38	70.38	0.38	69.25	0.38	12.62	0.38	16.91
0.42	99.62	0.40	82.66	0.42	22.00	0.40	23.45
		0.42	92.66			0.42	31.37
		0.45	118.72			0.45	44.47

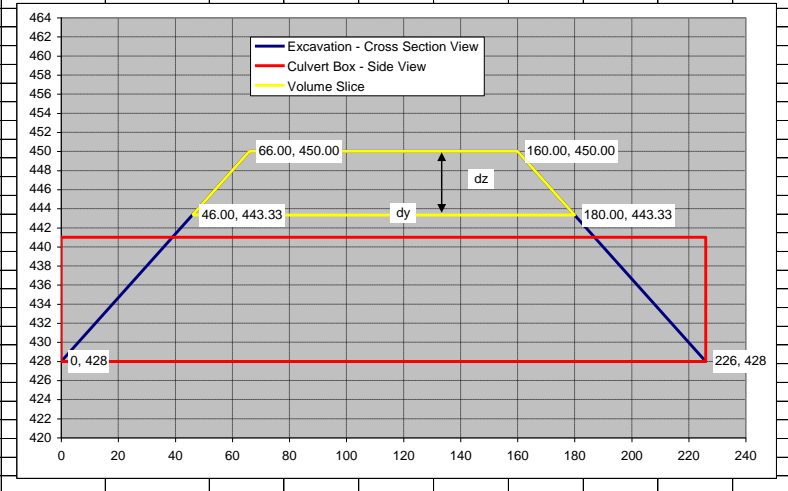
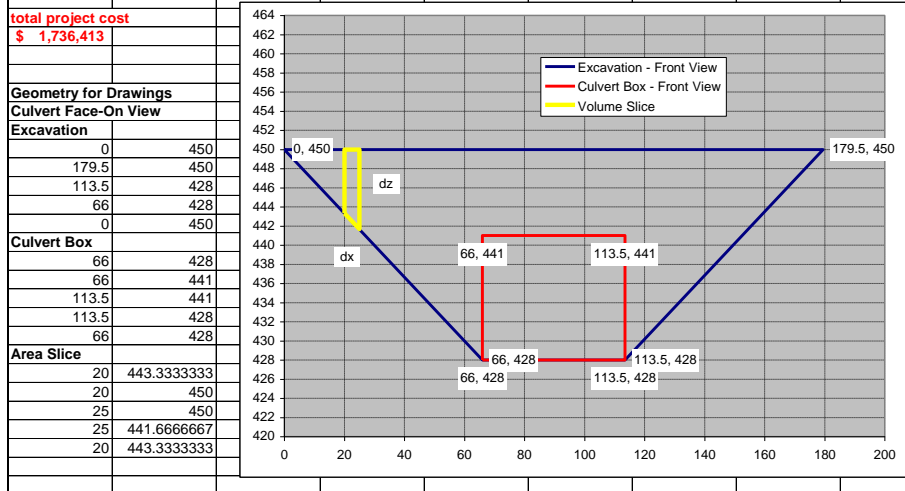


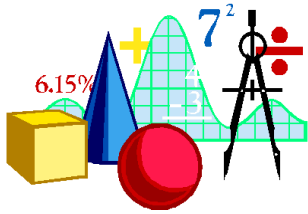
Non-Aerospace Example: Missouri River Levee Culvert

McKinney Associates developed a comprehensive culvert model with significantly higher fidelity than what had previously been used

Blue cells:	are user input values									
Red cells:	are calculated values									
450.00	ground elevation (levee top)			16.61884388	elevation differential, ΔZ					
433.38	pipe bottom elevation (flowline elevation)									
concrete box costs (enter all values in feet)										
cell height	cell width	wall thickness	pipe length	box width	box height	area	volume (cf)	volume (cy)	unit cost concrete	cost of box
10.63	12.41	1.50	193.71	57.12	13.63	251.13	48,646.96	1,801.74	\$ 800.00	\$ 1,441,391
Notes: Length = 226' at box flowline elevation of 428'. Subtract 6' from length for every 1' increase in flowline elevation. "Cell height" and "cell width" refer to the size of each box, the spreadsheet assumes 4 boxes in the outfall structure Excavation is based on ground surface elevation 450' Levee width at top = 10' at ground surface elevation of 464'										
excavation costs (assumed 3:1 slopes on side of box)										
box cover ht (ft)	box volume (cf)	excavation (cf)	side slope vol (cf)	top volume (cf)	total volume (cf)	total volume (cy)	unit cost excavation	cost of excavation	trapezoid above box	
2.98	119,014.88	241,993.94	n/a	n/a	241,993.94	8,962.74	\$ 10.00	\$ 89,627	156.84	138.93
backfill costs										
side slope vol. (cf)	top volume (cf)	tot. volume (cf)	volume (cy)	unit cost backfill	cost of backfill					
n/a	n/a	122,979.06	4,554.78	\$ 32.00	\$145,753					
dewatering costs (based on \$100,000 at flowline of 428 and \$10,000 at flowline of 440, linear interpolation)										
flowline elevation	dewatering cost									
433.38	\$59,641									
total project cost										
\$ 1,736,413										
Geometry for Drawings										
Culvert Face-On View										
Excavation										
0	450	179.5	450	113.5	428	66	428	0	450	
Culvert Box										
66	428	66	441	113.5	441	113.5	428	66	428	
Area Slice										
20	443.3333333	20	450	25	450	25	441.6666667	20	443.3333333	

Volume excavated is a three-part integral sum:
 (1) VOL1 is the integral of the cross-sectional area for each dx slice, 0 < x < X1, where X1 is the x-distance from the top of the excavation to the bottom
 (2) VOL2 is the integral of the constant cross-sectional area for each dx slice, X1 < x < X2, where X2 = X1 + W/width of the culvert box
 (3) VOL3 is the same integral calculated in (1) as X1 < x < X3, where X3 is the location of the top of the excavation on the right-hand side.
 For (1) and (3), each cross sectional area is a trapezoid with a constant upper width W1 and a variable bottom width W2 determined by the distance dz from the top.
 The constant top width W1 at 450' elevation = 10+2*3*(464-450) = 94
 The width of the levee is 10' at 464' elevation and the width grows by a 6:1 ratio (there is a 3:1 slope on both sides of the levee - 3' width increase for every 1' elevation decrease).
 The variable bottom width W2 = W1 + 2*3*dz = 94+6*dz, where dz = 450-elevation, the distance down from the top width. W2 also accounts for the 3:1 slope on both sides of the levee.
 So for each dx slice, the trapezoidal cross-sectional area CSA = 1/2 * (W1+W2) * dz
 CSA = 1/2 * (94+94+6*dz) * dz = 94 dz + 3 dz²
 Looking at the culvert excavation front view, as we integrate along the x-direction until we reach the bottom elevation, at each value of x we see that the corresponding value of dz is 1/3 x (because the excavation slope is also 3:1). Therefore we can further modify the equation:
 CSA = 94 * (1/3 x) + 3 * (1/3 x)² = 94/3 x + 1/3 x²
 The first volume integral is the integral of CSA: VOL1 = 94/6 X1² + 1/9 X1³ = 47/3 X1² + 1/9 X1³
 Substituting back that x = 3 dz, so X1 = 3 ΔZ, VOL1 = 141 ΔZ² + 3 ΔZ³
 The second volume integral, VOL2 = (94 ΔZ + 3 ΔZ²) * Box Width
 The third volume integral, VOL = VOL1





Non-Aerospace Example: Missouri River Levee Culvert

RISK Optimizer

Max Elevation for Culvert Top	450.00 (Upstream)
Fall (Upstream to Downstream)	-1.00
Min Elevation for Culvert Bottom	427.60 (Downstream)
Max Span	192.00
Min Span	144.00
Span / Rise Ratio	1.17

McKinney Associates developed a system model – using the client’s software package (ICPR) – that incorporated all independent and dependent variables, and, most importantly, the nonlinear constraints.

Baseline Optimum Values	
Culvert Span	148.87 148.8747 Independent Variable 1
Culvert Rise	127.61

Elevation	433.38 433.3812 Independent Variable 2
Max Elevation Allowed	437.87
Margin Below Max Elevation	4.48
Min Elevation Allowed	428.60
Margin Above Min Elevation	4.78
Length	196.71

Starting with the system model, McKinney Associates produced Response Surface Models (RSMs) that predicted actual system responses with a very high degree of fidelity (< 0.5%)

Minimum Elevation	443.00	Constraint 1
--------------------------	--------	--------------

Response Surface Model 1 : $210.639867592597 + -0.0189293452221367 * SPAN + 0.54228795406796 * ELEVATION + (SPAN - 168) * ((ELEVATION - 432.927692307692) * 0.00225415796128196)$
 [For Max Stage @ Node UP2BOX]

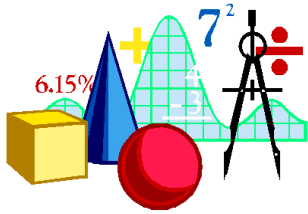
Max-Stage (ft) : 442.820

Response Surface Model 2 : $43.2671413976985 + 0.0085218402110504 * SPAN + -0.0943492971901012 * ELEVATION + (SPAN - 168) * ((ELEVATION - 432.927692307692) * -0.000390184389356899)$
 [For Total Costs]

Project Cost (\$M) : \$ 3.650

Concrete Box Cost	\$ 1,441,391	39.6%
Excavation Cost	\$ 89,627	2.5%
Backfill Cost	\$ 145,753	4.0%
Dewatering Cost	\$ 59,641	1.6%
Culvert Total Cost	\$ 1,736,413	47.8%
Channel Widening Land Cost	\$ 1,899,449	52.2%
Total Cost	\$ 3,635,862	
Difference from RSM Value	\$ (14,142)	
% Difference from RSM Value	-0.39%	

	Orig Width	New Width
FEESP-JOIN Channel Section Length	2,650.00	660
JOIN-CASINO Channel Section Length	980.00	660
CASINO-UP2BOX Channel Section Length	2,960.00	660
Channel Δ Acreage	37.99	acres
Channel Δ Acreage Cost / Acre	50.00	\$K

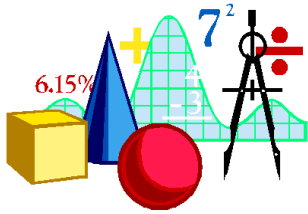


Non-Aerospace Example: Missouri River Levee Culvert

McKinney Associates had no authority to optimize the remainder of the system, but identified substantial potential cost savings in optimization of the total system beyond the designated culvert and the direct-feed channels

	McKinney Model	Horner-Shifrin Model
Concrete Box Cost	\$ 1,239,332	\$ 1,456,444
Excavation Cost	\$ 192,044	\$ 209,008
Backfill Cost	\$ 501,662	\$ 503,428
Dewatering Cost	\$ 95,791	\$ 100,000
Culvert Total Cost	\$ 2,028,829	\$ 2,268,880
McKinney Savings	\$ 240,051	
Channel Widening Land Cost	\$ 3,871,900	
Total Cost	\$ 5,900,729	

McKinney Associates' culvert model produced savings of over 10% - almost a quarter of a million dollars!



Non-Aerospace Example: Missouri River Bottoms Detention Basin Optimization

OPT_ICPR RESULTS

SUMMARY

Watershed	Initial Land Required	Cost	Final Land Required	Land Savings	Land Savings (%)	Cost	Cost Savings	Cost Savings (%)
2, 6 & 7	132.17	\$ 34,530,883	10.28	121.89	92.2%	\$ 2,629,012	\$ 31,901,872	92.4%
3 & 4	31.30	\$ 7,697,052	8.12	23.18	74.0%	\$ 2,376,041	\$ 5,321,011	69.1%
5	5.10	\$ 888,624	0.02	5.08	99.6%	\$ 3,485	\$ 885,139	99.6%
Totals	168.57	\$ 43,116,559	18.42	150.15	89.1%	\$ 5,008,538	\$ 38,108,022	88.4%

WATERSHEDS 2, 6 & 7

Pond/Node	Cost (\$/ft ²)	Initial Size	Cost (\$)	Iteration 3		Cost (\$)	Savings (\$)	Savings (%)
				Size	Land Savings			
N6-15P	4	2.2	\$ 383,328	0.55	75.0%	\$ 95,832	\$ 287,496	75.0%
N6-16P	4	3.5	\$ 609,840	0.875	75.0%	\$ 152,460	\$ 457,380	75.0%
N6-24P	6	4.4	\$ 1,149,984	1.1	75.0%	\$ 287,496	\$ 862,488	75.0%
N6-37P	5	9.6	\$ 2,090,880	2.4	75.0%	\$ 522,720	\$ 1,568,160	75.0%
N6-57P	6	0.55	\$ 143,748	0.1375	75.0%	\$ 35,937	\$ 107,811	75.0%
N6-60C	10	2.9	\$ 1,263,240	0.2417	91.7%	\$ 105,285	\$ 1,157,955	91.7%
N6-68P	6	3	\$ 784,080	0.25	91.7%	\$ 65,340	\$ 718,740	91.7%
N6-RES1	5	21.9	\$ 4,769,820	0.6083	97.2%	\$ 132,488	\$ 4,637,332	97.2%
N6-RES2	5	5	\$ 1,089,000	0.4167	91.7%	\$ 90,757	\$ 998,243	91.7%
N7X-62P	8	10	\$ 3,484,800	1	90.0%	\$ 348,480	\$ 3,136,320	90.0%
NRT-10	6	38.48	\$10,057,133	1.0689	97.2%	\$ 279,368	\$ 9,777,765	97.2%
NRT-9	6	22.64	\$ 5,917,190	0.6289	97.2%	\$ 164,369	\$ 5,752,821	97.2%
NS7-2P	8	8	\$ 2,787,840	1	87.5%	\$ 348,480	\$ 2,439,360	87.5%
		132.17	\$34,530,883	10.28	92.2%	\$ 2,629,012	\$31,901,872	92.4%

WATERSHEDS 3 & 4

Pond/Node	Cost (\$/ft ²)	Initial Size	Cost (\$)	Final Iteration		Cost (\$)	Savings (\$)	Savings (%)
				Size	Land Savings			
N3-RES1	3	3	\$ 392,040	0.01	99.7%	\$ 1,307	\$ 390,733	99.7%
N4-18P	4	3	\$ 522,720	0.1661	94.5%	\$ 28,941	\$ 493,779	94.5%
N4-26P	6	4.2	\$ 1,097,712	0.01	99.8%	\$ 2,614	\$ 1,095,098	99.8%
N4-RES1	5	3	\$ 653,400	0.2164	92.8%	\$ 47,132	\$ 606,268	92.8%
N4-RES2	5	2.1	\$ 457,380	0.01	99.5%	\$ 2,178	\$ 455,202	99.5%
N4-RES3	5	3	\$ 653,400	3	0.0%	\$ 653,400	-	0.0%
N4-RES4	8	6	\$ 2,090,880	4.7	21.7%	\$ 1,637,856	\$ 453,024	21.7%
N4-RES5	6	7	\$ 1,829,520	0.01	99.9%	\$ 2,614	\$ 1,826,906	99.9%
		31.30	\$ 7,697,052	8.12	74.0%	\$ 2,376,041	\$ 5,321,011	69.1%

WATERSHED 5

Pond/Node	Cost (\$/ft ²)	Initial Size	Cost (\$)	Final Iteration		Cost (\$)	Savings (\$)	Savings (%)
				Size	Land Savings			
N5-10C	4	2.1	\$ 365,904	0.01	99.5%	\$ 1,742	\$ 364,162	99.5%
N5-RES6	4	3	\$ 522,720	0.01	99.7%	\$ 1,742	\$ 520,978	99.7%
		5.10	\$ 888,624	0.02	99.6%	\$ 3,485	\$ 885,139	99.6%

From January 1999 report to City of Chesterfield: "...In summary, this optimization process has reduced the planned land acquisition from 168.6 acres, at a cost of \$43.12 M, to only 18.4 acres, at a cost of \$5.01 M – a savings of \$38.11 M, or 88%..."